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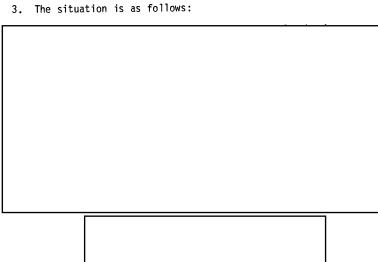
2 April 1981

MEMORANDUM FOR: Deputy Director of Central Intelligence

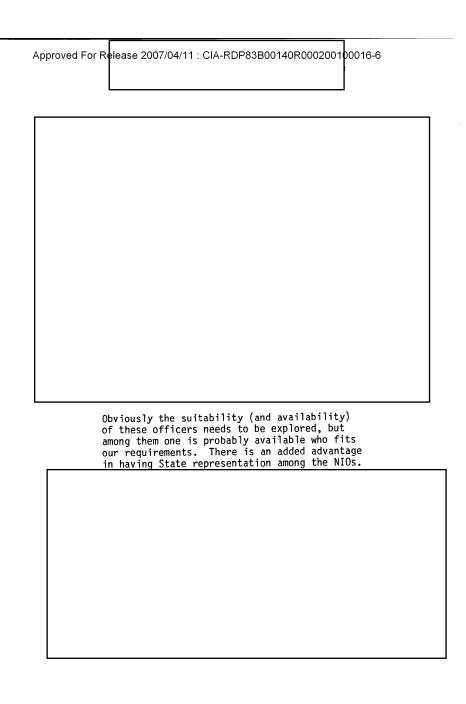
: Deputy Director for National Foreign Assessmen THROUGH

: The Desperate State of NIC Manning SUBJECT

- 1. As you are aware, there are a number of vacancies among the NIOs. In my view the situation has become critical, not only for NIC activities, but also for the impact on NIC morale. As these vacancies remain unfilled, the impression grows, both in the NIC and in the Community with which it must work that the among the days are munity with which it must work, that the organization's days are numbered. The problem is worsened by the prospective loss of a number of Assistant NIOs and staff as well. I urgently need authorization to fill the NIO jobs immediately.
  - 2. The basic requirements for an NIO are:
    - Broad knowledge of his field.
    - Stature to operate at the Assistant Secretary level.
    - Enough government experience to be able to work smoothly in the bureaucracy.









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Richard Lehman Chairman National Intelligence Council

